



WEST ELEMENTARY SCHOOL  
FACULTY & STAFF HANDBOOK  
2024 - 2025

One Wamego  
Many voices. Many choices. One result: Excellence

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## NOTICE OF NON-DISCRIMINATION

Wamego USD 320 does not discriminate on the basis of race, color, national origin, sex, disability, or age in its programs and activities and provides equal access to the Boy Scouts and other designated youth groups. The following person has been designated to handle inquiries regarding the non-discrimination policies:

Rob McKim, Superintendent, 504 Coordinator – [mckimr@usd320.com](mailto:mckimr@usd320.com)  
Scott Meitler, Assistant Supt., Title IX Coordinator - [meitlers@usd320.com](mailto:meitlers@usd320.com) 1008 8<sup>th</sup> Street  
Wamego, KS 66547  
(785) 456-7643

### Section 504 Grievance Procedure

It is the policy of Wamego USD 320 not to discriminate on the basis of disability. Wamego USD 320 has adopted an internal grievance procedure providing for prompt and equitable resolution of complaints alleging any action prohibited by Section 504 of the Rehabilitation Act of 1973 (29 U.S.C. 794) of the U.S. Department of Health and Human Services regulations implementing the Act. Section 504 prohibits discrimination on the basis of disability in any program or activity receiving Federal financial assistance. The Law and Regulations may be examined in the office of Superintendent Rob McKim, 785-456-7643, Section 504 Coordinator, who has been designated to coordinate the efforts of Wamego USD 320 to comply with Section 504.

Any person who believes he or she has been subjected to discrimination on the basis of disability may file a grievance under this procedure. It is against the law for Wamego USD 320 to retaliate against anyone who files a grievance or cooperates in the investigation of a grievance.

### Procedure

- Grievances must be submitted to the Section 504 Coordinator within 10 days of the date the person filing the grievance becomes aware of the alleged discriminatory action.
- A complaint must be in writing, containing the name and address of the person filing it. The complaint must state the problem or action alleged to be discriminatory and the remedy or relief sought.
- The Section 504 Coordinator (or her/his designee) shall conduct an investigation of the complaint. This investigation may be informal, but it must be thorough, affording all interested persons an opportunity to submit evidence relevant to the complaint. The Section 504 Coordinator will maintain the files and records of Wamego USD 320 relating to such grievances.
- The Section 504 Coordinator will issue a written decision on the grievance no later than 30 days after its filing.
- The person filing the grievance may appeal the decision of the Section 504 Coordinator by writing to the Board of Education within 15 days of receiving the Section 504 Coordinator's decision. The Board of Education shall issue a written decision in response to the appeal no later than 30 days after its filing.
- The availability and use of this grievance procedure does not prevent a person from filing a complaint of discrimination on the basis of disability with the U.S. Department of Health and Human Services, Office for Civil Rights.

Wamego USD 320 will make appropriate arrangements to ensure that disabled persons are provided other accommodations, if needed, to participate in this grievance process. Such arrangements may include, but are not limited to, providing interpreters for the deaf, providing taped cassettes of material for the blind, or assuring a barrier-free location for the proceedings. The Section 504 Coordinator will be responsible for such arrangements.

## DISTRICT CURRICULUM

Curriculum for Wamego USD 320 is adopted by the Board of Education upon the recommendation of district curriculum committees. Curriculum at Grades K-5 includes the areas of communications (reading and language arts), mathematics, science, social studies, library, art, music, physical education, technology, character education, and health and human sexuality education. All curriculum is written with specific outcomes for students. Parents are encouraged to review the curriculum outcomes, which are available in the principal's office. Specific concerns regarding the curriculum should be directed to the teacher and principal.

## **School Improvement/KESA**

West Elementary is fully accredited by the Kansas State Board of Education. Please see [Appendix E](#) for the USD 320 Strategic Plan.

## **PROFESSIONAL LEARNING COMMUNITIES**

The three “big ideas” of a PLC are a focus on learning, collaboration, and a focus on results. Every teacher is a member of at least one PLC team that will meet regularly to address curriculum, instruction, and assessment issues with a focus on learning and results. In addition to weekly team meetings, vertical team meetings across grade levels will also be organized to ensure continuity from building to building and grade level to grade level. All teams will establish norms to guide their work and will follow these norms in their PLC teaming time.

### **West Elementary PLC Goals**

Each PLC team will create their own S.M.A.R.T. goals (specific, measurable, attainable, realistic, and timely). Teams will present their S.M.A.R.T. goals to the faculty each year and will report on progress toward these goals. All goals will be directly related to the District Strategic Plan and/or District Accreditation Goals.

### **West Elementary PLC Building Leadership Team**

West Elementary has established a PLC Building Leadership Team to allow teachers the opportunity to have a voice in the decision-making processes in our school related to student and staff learning.

Membership on the PLC Leadership Team is voluntary and those participating will be expected to adhere to the following norms and purpose established by the PLC Leadership Team.

### **West PLC Leadership Team Norms**

We will model the PLC framework with our colleagues by being

- supportive
- encouraging
- collaborative
- We will show respect by...
- being prepared and beginning and ending on time
- actively listening
- focusing on open, honest, and productive conversations
- honoring the will of the group

### **Purpose of the West Elementary PLC Leadership Team**

The purpose of the West Elementary PLC Leadership Team is to

- promote shared leadership by identifying and addressing the needs of the building community.
- be the vanguard of decision-making in the interest of making our school the best place it can be for students and staff
- guide the PLC process and communicate decisions to staff related to student growth

The purpose of the West Elementary Building Leadership Team is to promote shared leadership by identifying and addressing the needs of the building community, being the leaders of decision-making in the interest of making our school the best place it can be for students and staff, guiding the PLC process, and communicating decisions to staff related to student growth.

## **WEST ELEMENTARY FACULTY AND STAFF**

Principal – Amy Flinn; [flinna@usd320.com](mailto:flinna@usd320.com)

Administrative Assistant – Courtney Gann; [gannc@usd320.com](mailto:gannc@usd320.com)

A comprehensive list of faculty and staff is available by going to [www.usd320.com](http://www.usd320.com). Click on West Elementary, Contact Us, Directory by Building.

### **West Elementary Site Council**

A list of West Elementary Site Council members will be provided at the beginning of the school year.

## West Elementary Parent/Teacher Organization

A list of West Elementary PTO Officers will be provided at the beginning of the school year.

### Board of Education Members

Mike Billings, President	785-307-2546	Jolene Meyer	620-786-2014
Bruce Coleman	785-556-0202	Jake Pullen	785-456-9095
Ryan Hargitt	785-769-3459	Sheryl Wohler	785-844-0115
Deb Long	785-313-0869	Kayla Stansbury, Clerk of the Board	

### District Administration

Rob McKim: Superintendent  
Scott Meitler: Dir. of Instructional Services/Asst. Superintendent  
Amy Flinn: Principal  
Special Education Dir.: Erica Bammes  
Asst. Special Education Dir.: Teri Bailey-Johnson

### Important Phone Numbers

USD 320	785-456-7643
USD 320 COOP	785-456-9195
West Elementary School	785-456-8333
West Elementary Fax	785-456-7267
Central Elementary	785-456-7271
Wamego Middle School	785-456-7682
Wamego High School	785-456-2214

## USD 320 WEBSITE AND PRINCIPAL'S BLOG

We encourage staff and families to access the district website to stay up to date. You may access our district website at [www.usd320.com](http://www.usd320.com). The website is a valuable informational tool. Also, all staff should subscribe to the Principal's Blog to stay current with events and other information regarding our school. Go to [www.wamegowestelementary.wordpress.com](http://www.wamegowestelementary.wordpress.com) to subscribe and follow this blog.

## SCHOOL DAY

The contract day for certified staff is 8 hours. The day begins at 7:30 a.m. and ends at 3:30 p.m. Staff are expected to arrive to work on time and not leave earlier than 3:30 p.m. Only school related work is to be completed during the contract day, unless during a staff member's lunch break or if comp time has been approved. Classified staff contract times vary. Classified staff members are required to clock in using the Skyward management system. All overtime must be assigned and approved by the building principal. **All staff (Certified and Classified) leaving the building during the contract day** (lunch, meetings, etc.) should sign out in the notebook located on the office counter. There is a separate sign-in sheet for Special Services staff.

### Daily Schedule

A daily schedule of specialized classes (art, counselor, librarian, music, physical education, technology) will be provided by the office.

### Duty Schedule

A duty schedule is provided by the office with times and assignments. **Teachers and staff are expected to be at their appointed duty post on time.** Each grade level team will share responsibility for supervision of bus students, walkers, and car riders. Staff supervising students must stay with students until they have left the school premises. Other staff will be assigned to crosswalk duty around the school. Changes may be made to supervision duties as needed.

### Excusing Students from the Classroom

No child will be dismissed from this school unless a parent/guardian has signed them out through the office. If a



parent/guardian comes to your classroom to pick up a child, check with the office first. The office will call the teacher's phone to request the child be sent to the office for dismissal.

Students who come to school late should sign in at the office and they will have a pass showing you they did so. If they are late and do not have a pass, please send them to the office.

### **Supervising Students**

We are mutually responsible for each student from the time they enter school until they go home. The responsibility must be shared conscientiously by every member of the staff.

In elementary school, supervision of young children must be close and continuous. It is essential to have orderly halls, playgrounds, and an orderly lunchroom. All staff must remind students of the schoolwide expectations in all areas of the school environment. Students must be supervised at all times. If you must leave your classroom when the students are present, call the office and someone will come to relieve you. Maintaining the schoolwide expectations throughout the entire school is everyone's responsibility. The focus should be on instruction and practice of these expectations.

### **Keeping Students after School**

No student should be left in the room or building after the teacher has left for the day unless under the supervision of another teacher. All children should call home to inform parents that they are staying after school. Bus students should be given a day to make necessary arrangements.

### **Planning Time and PLC Teaming Time**

Individual planning and PLC teaming time will be provided as specified in the schedule. No comp time may be used during any scheduled PLC teaming time or during any professional development time.

## **PLC FACULTY MEETINGS**

Faculty meetings will be held on a regular basis on the first Wednesday of each month from 3:40 p.m. - 4:40p.m., unless extended time is needed or a change in date is necessary, which will be determined by the building principal. All teachers are expected to attend **all** faculty meetings. Teachers should make every effort possible to schedule doctor's appointments and other outside obligations on days that faculty meetings are **not** scheduled. Each meeting will have an agenda. If faculty or staff members have items for the agenda, these should be turned into the principal two weeks prior to the meeting. PLC faculty meetings will be used to discuss/address school improvement issues (including student achievement and progress toward State Standards), curriculum and instruction, professional development, Accreditation Goals, TASN Kansas MTSS Alignment Process, building issues, and mutual concerns.

### **Professional Development**

Regular professional development will be conducted by the district and building as specified on the district calendar. Building professional development will be designed for grade level PLC meetings and PLC faculty meetings to meet individual and building needs, as specified in the Building Professional Development Plan, Accreditation Goals, and TASN Kansas MTSS Alignment Goals.

### **Learning Walks**

The building principal will conduct frequent "Learning Walks" in all classrooms to identify areas of need for professional development for staff, improve instruction, and provide timely and meaningful feedback to teachers. The USD 320 Learning Walk tool was created through a collaborative effort of our administrative team after a full year of professional development and calibration of our adopted tool. We continue to receive professional development and support in our Learning Walk Tool and adjust it as needed. The purpose of a Learning Walk is not to evaluate teacher performance. Rather, its purpose is to gather data to make informed decisions on the instructional needs of our teachers, as well as to provide the necessary support to teachers to help them continue to grow in our profession.

### **Teacher Evaluation**

The basis of teacher evaluation should be to improve instruction and for professional growth. The Negotiated

Agreement's Teacher Appraisal Procedures will be used as the guidelines for teacher evaluation. A review of the district's evaluation procedures will be conducted by the building principal at the beginning of each school year by September 15.

You may be asked to be a chairperson of a building committee or to serve on such a committee. Various committees will study and work on almost all facets of our elementary school curriculum. Teacher suggestions should be channeled through the proper committee chairpersons following the Self-Correcting Feedback Loop. A teacher's work in Wamego Unified School District may be measured not only by the success in his/her classroom, but also by his/her professional attitude and effectiveness outside of the classroom.

## **THE LEARNING ENVIRONMENT**

### **Learning Time**

Value should be placed on student learning time. Teachers should be in the room when students enter and learning activities should begin promptly. Non-instructional activities (lunch count, roll, etc.) should be streamlined to take a minimum amount of time. **All learning activities should relate to specified learning goals (see below for details)**, including special programs, field trips, and other classroom activities. When requested by the building principal, teachers should be able to provide a written copy of the learning goals for any activity they have scheduled.

### **Writing, Posting, and Communicating Learning Goals and Objectives**

All teachers are expected to write student learning goals and objectives in student friendly language for all content areas, post these so that they are clearly visible to all students, and communicate these to all students prior to, during, and at the conclusion of instruction. Teachers should ensure that these learning goals and objectives are large enough to be viewed easily by all students. All learning goals/objectives should support the adopted curriculum and standards.

Teams should work collaboratively to ensure learning goals/objectives are written and posted in the same manner in every classroom for their respective grade level and/or content areas.

### **Movies at School**

Watching movies at school should be used on a limited basis (no more than once per year) and then only when related to a curricular area or for an approved celebration (approval must be obtained in advance from the building principal). If a movie is watched, it will have a general rating of G. Parents will be advised beforehand that a movie will be watched, and permission will be given by the parent.

### **Protecting Instructional Time with Students and Classroom Celebrations**

One of the greatest responsibilities we have as educators is to protect the instructional time we have with our students. This means that every minute of every school day is important to the learning process. Teachers are to use scrutiny when scheduling any kind of classroom or grade level celebration. No classroom or grade level celebration (with the exception of holiday classroom parties or other school-wide planned celebrations) should exceed 20 minutes in length and should be used on a very limited basis. Please obtain principal approval prior to scheduling any classroom or grade level celebrations that interrupt any part of the instructional day. This includes any "extra" recess. Extra recesses should not exceed 15 minutes.

### **Recess/P.E. Guidelines**

Recess times for each grade level have been established and are built into the regular schedule. "Extra" recess should be used sparingly and must be approved by the building principal. No two grade levels are EVER to have recess at the same time.

If the P.E. teacher determines that he would like to use a portion of the playground for P.E. class, he will select only one portion of the playground area and will mark this in a clearly visible manner (i.e. orange cones). He will also communicate his plans to do this with the building principal, office staff, building aides, and grade levels impacted by his use of the playground (both the grade level of the P.E. class, as well as any class that will be outside for recess at the same time as the P.E. class).

## CURRICULUM

Curriculum maps for all core content areas can be accessed through the district's curriculum Google Drive. It is expected that PLC teams will access their curriculum maps on a weekly basis to assist with planning for instruction. Essential questions, lesson plans, additional resources, links, and common formative assessments should be added to curriculum maps throughout the school year. Specialized area curriculum maps are also included in the Google Drive and should be used by the staff to plan for instruction. Teams are to work together to ensure pacing of instruction is aligned with their curriculum maps.

### Lesson Plans

Lesson plans must be completed in a timely fashion and present in the classroom as a guide for teaching. When planning for instruction, the teacher should take into account the previous learning experiences of the students (based on building, district, and state standards and other measures of performance) and the outcomes of the district curriculum. Lessons should be designed to meet curriculum objectives. **Teachers will be expected to justify that the standards are met.** Lesson plans are to be placed in the proper Google folder by the start of each school week.

Discussion in faculty and grade level PLC meetings will provide support to meet the needs of teachers in lesson planning. The building principal will check lesson plans on a regular basis. Lesson plans should also be readily available on the teacher's desk at all times. Lesson plans should include objectives that are directly linked to the district curriculum and state standards, as well as specified learning goals. Copies of the district curriculum should be readily available to the teacher at all times to use as a reference for planning and teaching.

### Instructional Strategies

Teachers will use a variety of evidence-based instructional strategies to meet the needs of all students. Instructional strategies that have been adopted by the building and the district must be used. Teachers should focus on implementing strategies which support the goals of the building and district professional development program. This includes goals established for Accreditation and Design, as well as for the TASN Kansas MTSS Alignment Process.

### Student Assessment

Student assessment is a continuous process. Teachers will assess students as soon as they begin school to determine learning strengths and deficiencies. Student files will contain building, district, and state assessment results to help build this student profile. Accurate records should be kept to show student growth and development. Grades should be kept on the teacher's computer through the use of the Power School/Power Teacher student data management system. For parents that do not have internet access, teachers will be expected to send home regular grade reports, including any missing assignments, for parents to review.

Extra credit is not a useful measure of student performance and should never be used to impact a student's grade. West Elementary teachers will not use the practice of giving "extra credit" in their classes. An emphasis should be placed on the quality, not quantity, of student work and performance. A variety of activities should be available for students to demonstrate their learning. This learning should be assessed in a variety of ways also. ***The use of worksheets should be limited.*** Student work should be **completed** and **evaluated** in a timely fashion. The teacher should make every effort to work with the student and parent if a student is not turning in work. Additional time can be provided during recess or before/after school when the student needs additional support from the teacher.

### Projects/Special Programs/Events

Please discuss and obtain approval for all special projects, programs, or events with the building principal before signing up for anything or committing to anything that is outside of our school/district. Keeping the building principal informed of all special projects/programs/events is very important.

### Homework

Homework should be assigned regularly and should include practice of learned skills, preparation for new skills to be learned, and studying for tests. Teachers should monitor homework assignments and use the following guidelines for each respective grade level: 30 minutes for third grade; 40 minutes for fourth grade; 50 minutes for

fifth grade. Teams should have the same homework expectations. Send assignments to the office for absent students by 3:30 p.m. (if requested by parents/guardians).

### **Take Home Folder**

Each grade level will use the same style of “Take Home” folder. These folders will contain work that has been graded or commented on so that parents/guardians know how students are progressing in each curricular area, even if these grades are not part of the child’s final grade. If work is assigned, it should be graded and feedback should be provided, or there is no reason to assign the work. The Take Home folder will also contain any written information that needs to go home to parents/guardians.

### **Missing Work/Late Assignments/Retaking Assessments**

Teachers are expected to do their best to assist students in turning in missing/late work. These efforts will include communicating with the student’s parents/guardians using the Power School gradebook, as well as making contact with parents when missing work becomes a problem for the student, an opportunity to make up this work during recess, before school, or after school, and extended time to complete assignments when students are absent from school. West Elementary does not believe in the practice of giving “0s” for incomplete assignments. However, if the teacher has made a valid effort to assist the student with making up the missing work, and the student does not take advantage of this assistance, a “0” will be a last case scenario. Additionally, students may be given the opportunity to retake assessments if he/she does not receive a passing grade, but the second assessment will be in a different format and more challenging than the first assessment given.

### **MTSS (Multi-Tiered System of Supports)**

To best meet the needs of all students, West has implemented a model of intervention called the Multi-Tiered System of Supports (MTSS). This model allows us to identify students in need of additional academic support, specifically in reading and math, and the degree of support needed. It also allows us to identify students who are in need of additional social/emotional support. All students will be screened at the beginning of the year and students in need of intervention will be placed in to support programs that are strategic or intensive, depending on the level of need. More information on the MTSS program will be provided by the building principal, grade level teams, and support staff to any new staff member.

### **Animals/Pets in School**

Animals and pets are prohibited in the classroom, unless approved by the building principal. Please do not permit students to bring animals/pets to school without obtaining principal permission first. If permission is granted, the teacher/parent/guardian will work together to find a mutually agreed upon time to bring the animal/pet to school for “show and tell”. Teachers are to ensure that the time for this show and tell is minimal. Only the owner(s) of the animal/pet will be allowed to handle the animal/pet. Class pets are not permitted at West Elementary School.

## **PARENT INVOLVEMENT**

Parents are welcome to participate in the learning community. Encourage parents to visit and participate in classroom activities and to join the West Elementary Parent/Teacher Organization or Site Council. Regular communication from the classroom is essential.

### **Home-School Compact**

A home-school compact will be signed by all parents/guardians during online enrollment. This compact spells out the expectations of the home and school relationship. (The compact is a requirement of Title I legislation.)

### **Parent Concerns/Complaints**

All parent concerns/complaints should be addressed to the persons involved. Concerns shared with the principal will be shared with the teacher involved as appropriate. Every attempt will be made to resolve the concern/complaint as soon as possible. Teachers are responsible for working toward resolution of all parent complaints and/or concerns.

### **Correspondence**

**All written correspondence must be approved by the building principal before it is sent home with**

**students.** When seeking approval for written correspondence, the teacher should provide a rough draft for the principal not less than three days before the planned day to distribute the information to students. Correspondence should be sent electronically whenever possible to save on postage and paper costs.

## **CLASSROOM COMMUNICATION USING TECHNOLOGY**

All classroom teachers are required to provide information on their classroom using a technology resource (Seesaw app and school email) to keep parents informed of learning goals and other special activities and events. This is a practice that is encouraged of all staff. The building principal will also maintain a school blog for West Elementary. Instructions on how to access classroom information through Seesaw will be shared with parents at the beginning of the school year, or with new families as they enroll throughout the year. Parents are encouraged to access this information frequently to stay informed on important school topics and activities. Parents without access will be given hard copies of all posts from their child's classroom technology communication, as well as from the principal's blog on a weekly basis, or as needed, to meet the deadlines of specific activities taking place at the school or in the community.

Seesaw should be used to share pictures, videos, and updates on what students are learning. School email should be used to communicate all important information and details that parents need to help their child be successful in school.

### **News Releases**

Publicizing school events and activities are important to inform the greater school community of the programs at West Elementary. All news stories or requests for a news photographer must be approved by the building principal.

### **Calendar of Events**

All classroom activities and events will be shared with staff in the West Weekly Raider and Calendar, a newsletter distributed by the Building Principal to all staff. Staff should also inform the office of all scheduled school activities to be added to the calendar. Staff are expected to keep their personal calendars up-to-date with information from school. It is very important to keep our school calendar as accurate as possible.

## **STUDENT/TEACHER SUPPORT SERVICES**

### **Student Improvement Team (SIT)**

SIT (Student Improvement Team) has been established to assist in planning prevention and intervention regarding student wellness and learning. The SIT will include grade level teams, special education staff members, the school psychologist, school social worker, school counselor, Title I teachers, and the building principal. This team will act as a pre-assessment team, but will have broader discretion at planning and implementing Student Improvement Plans for at-risk students.

### **Confidentiality**

All staff are to treat student and personnel information as confidential. Student information should never be discussed in the staff workroom or with individuals that do not work directly with the student. Also, students receiving special services should never be revealed to others that don't directly work with the identified special education student.

### **Special Services**

The IEP team will look at the most appropriate learning placement for the special education student.

A special education resource room is available to provide the best services possible for students and teachers. Questions regarding pre-assessment and special education services should be addressed to the building principal. Teachers with students receiving special services are expected to be a part of the placement team.

### **Title I Services**

West Elementary is a Title I **Targeted-Assisted School**. The following criteria are used to place students in Title I:

Building and district assessments, individual assessments, classroom performance, and teacher observation. Students that qualify for Title I reading/math support will be placed in strategic and/or intensive intervention programs (MTSS). Some students that qualify for Title I may not need this level of support, and thus will receive individualized reading/math support based on their needs.

### **Counselor/Social Worker/Family & Community Resource Liaison**

West Elementary has a full-time counselor to support students and staff. The school counselor will conduct specific classroom group activities for students in the areas of social-emotional learning, character education, and career awareness, but will also serve the building in other roles, such as PBS Team Leader, Student Improvement Team facilitator, Case Manager for 504 Plans, coordinator of resources for students and families, and much more. The school social worker is assigned specifically to special services students, but may be used for consultation on any student. Teachers should contact the principal if there is a need for school counselor or social worker services. USD 320 provides a “Family & Community Resource Liaison” for our elementary schools. This position is specific to Central and West and is used to connect families to specific resources, as well as to provide support to families and students, as needed. Information on the referral process for the FCRL will be provided at the beginning of the school year.

### **Building Aides**

Building aides are assigned to specific duties by the principal. Each grade level will have access to building aides. The aides can be used to prepare instructional materials (copying, gathering materials, etc.) and other classroom needs. Teachers should avoid using aides to grade papers. (Grading papers is an assessment function primarily for teachers.)

## **STUDENT DISCIPLINE AND MANAGEMENT**

**\*\*See USD 320 District [Student Code of Conduct](#) for detailed information on Behavior Expectations, Discipline, and Emergency Safety Interventions (ESI)\*\***

### **West Elementary School Positive Behavioral Supports**

West Elementary has adopted the Positive Behavioral Supports model for teaching and addressing specific and expected behaviors of our students. PBS is a proactive, team-based framework for creating and sustaining safe and effective schools. Emphasis is placed on prevention of problem behavior, development of pro-social skills, and the use of data-based problem solving for addressing existing behavior concerns. School-wide PBS increases the capacity of schools to educate all students utilizing research-based school-wide, classroom, and individualized interventions.

We have adopted a unified set of school expectations. These expectations define the expected behavior in our school. You will see these expectations posted throughout the school and your child will be learning them throughout the school year. The School-wide Expectations Matrix can be found at the end of this handbook. At West Elementary School, we have established clear expectations in all settings on how we can:

**Be Respectful ... Be Responsible ... Be Safe!**

### **Building-Wide Expectations**

Building-Wide Expectations will be explicitly taught to all students and reinforced by all staff. These expectations include the following areas: Arrival, Dismissal, Hallways, Bathroom, Lunchroom, Recess, Assemblies, and Bus. Teachers will review the Building-Wide Expectations during class meetings and provide an opportunity to model, practice, and reinforce these expectations at the beginning of the school year. Expectations will be displayed on posters throughout the school. See the Expectations Matrix at the back of this handbook.

### **Classroom Rules**

Each classroom should establish a small list of rules/procedures and consequences for misbehavior. These should be approved by the principal prior to distribution to students and parents. It is best practice to involve students in developing this list of rules/procedures for the students to follow in their class.

## **Office Discipline Referrals**

The USD 320 Student Code of Conduct will be used to evaluate inappropriate behaviors and to apply commensurate disciplinary action.

Office referrals will be entered in Power School as a Discipline Log Entry by the referring staff member. The Building Principal and/or School Counselor will add any necessary information to the Power School Log Entry as needed.

Teachers should notify the principal ahead of time before sending students to the office, unless in the event of an emergency. If an emergency situation arises that a child must be removed from the classroom immediately, the teacher should contact the office for assistance and be sure to follow-up with the proper documentation (Office Referral in Power School) following the incident.

Consequences and behavior management techniques (such as the CHAMPS program by Randy Sprick) will be addressed at PLC faculty meetings and PLC teaming meetings. The staff will also implement the principles of Love and Logic® when working with all students.

## **Second Step Social-Emotional Learning Program and Curriculum**

The Second Step program is a Tier 1, universal, classroom-based curriculum that teaches foundational social-emotional and self-regulation skills to all students. The Second Step program teaches specific skills that strengthen students' ability to learn, have empathy, manage emotions, and solve problems. With the ability to focus, listen, and stay calm and in control, students are better able to meet school-wide behavioral expectations and benefit from learning.

At West, all staff are involved with promoting and teaching the Second Step curriculum and strategies. Classroom teachers teach a lesson each week and our school counselor reinforces the lesson during her counselor classes with students each week. Elements of the curriculum are implemented building wide and the entire staff is expected to learn, understand, and reinforce the common themes and skills taught to our students.

The main topics of instruction include *Growth Mindset & Goal Setting, Emotion Management, Empathy & Kindness, and Problem Solving*. More information about our Second Step program and resources for families will be shared with parents/guardians throughout the school year.

## **Bullying Prevention**

All staff members are expected to support our efforts to prevent bullying in our school, and address bullying incidences when they occur. All staff must complete bullying prevention training at the beginning of the school year, as provided by the district, and a Bullying Prevention Unit is included in our Second Step Social-Emotional Learning Curriculum and taught to all students during the months of September and October. School rules against bullying are as follows:

- We will not bully others.
- We will try to help others who are being bullied.
- We will make it a point to include students who are easily left out.
- When we know someone is being bullied, we will tell an adult at school and at home.

## **Definition of Bullying**

A student is being bullied when he or she is exposed, repeatedly and over time, to negative actions on the part of one or more students. This includes such actions as hitting, kicking, shoving, spitting, taunting, teasing, racial slurs, verbal sexual harassment, threatening comments, and obscene gestures. This would also include getting another person to assault someone, spreading rumors, and deliberately excluding someone from a group or activity.

A copy of our Bullying Policies and Procedures is included at the back of this handbook.

# **BUILDING/OFFICE PROCEDURES**

## **Attendance/Lunch Forms**

It is necessary to keep accurate records on attendance. A student must attend at least two hours to be counted for a half day in attendance and five hours to be counted for the entire day. Lunch count must be reported efficiently each day in the manner designated at the beginning of the school year. Please keep the office posted on students who are chronically tardy or absent. **It is the expectation of the building principal that TEACHERS will be the first point of contact with parents/guardians when tardies or absences of students become a concern.**

### **Teacher Leave/Substitutes**

Teacher leave is addressed in the Negotiated Agreement. Teachers should notify the building principal and school office as soon as possible regarding planned leave days, as well as complete the leave request in Skyward and on AESOP (our substitute management system). For unplanned leave, the teacher should contact the building principal no later than 6:00a.m. If you are unable to reach the building principal, please contact the Administrative Assistant. In addition, the teacher must submit the request in AESOP immediately in order to begin the search for a substitute. (A leave form must be completed in Skyward immediately upon the teacher's return, if not sooner.) Substitute information and lesson plans should be kept where the office can find the information quickly for the substitute. (Information regarding assignments for absent students should be included.)

### **Leave Requests and Purchase Requisitions**

All staff are to complete leave requests and purchase requisitions using the Skyward data management program. In addition, staff must use the AESOP system to request a substitute for any leave where a substitute is needed. Training will be provided to all new staff on using this technology by the new teacher's mentor and/or PLC team.

## **EMERGENCY RESPONSE AND EVACUATION DRILLS**

Drills for fire, tornado, and crises will be conducted throughout the school year. Procedures for these drills will be reviewed at the beginning of the year and revisited throughout the year as needed.

### **Fire/Tornado Drills**

Fire and tornado drills will be held as specified by state law. A schedule of procedures will be provided by the office. Students with special needs will be under the care of classroom teachers at the time of fire and tornado drills. It is the responsibility of the classroom teacher to arrange for special services staff to assist with special students during these drills or an actual emergency.

### **Emergency Response Plan**

The Standard Response Protocol will be reviewed each year as a building and in teams. Teachers are responsible for knowing and understanding SRP procedures for the building. SRP information should be kept in a location that is easily accessible by the teacher. Teachers are responsible for carrying their school keys/fobs with them at all times. Classrooms and/or office spaces should be locked when teachers and students leave their classrooms, including times when they have left the building for a field trip. Also, staff should always take their "Go Kits" with them anytime we evacuate the building or leave the classroom for a drill. The Standard Response Protocol is attached as an [Appendix C](#) at the end of this handbook.

### **Emergency School Closing**

In the event of school closing or other crisis information, the School Messenger notification system will be activated. The office will also provide an emergency calling tree for all staff to use for events specific to West Elementary.

## **PEST CONTROL**

The district periodically applies pesticides inside the buildings. Information regarding the application of pesticides is available from the Buildings and Grounds Director at 456-9332.

## **FOOD ALLERGIES OF STUDENTS**

### **Responsibilities of Teachers**

If you have a child in your classroom with severe food allergies, the following steps will be taken:



- Review health records as submitted by parents and physician with our school nurse. Teachers will sign off once the school nurse has reviewed all student health concerns to ensure both parties have reviewed health concerns.
- Students should be included in regular school activities and not excluded based on their allergy.
- Discuss field trips with parents to decide appropriate strategies for managing the food allergy.
- Notify the school nurse about any upcoming field trips and ensure there are no medications that should be picked up from the office prior to leaving for the field trip.
- Alert parents in your classroom through email and blog posts of the food allergy (without identifying the child) so that parents are aware of the need to refrain from sending treats that contain that food.

### **Responsibilities of Principal, School Nurse, and Teachers:**

- Establish a core team of teachers, school nurse, principal, food service, and other school personnel to work with parents to establish a Prevention Plan and a Food Allergy Action Plan.
- Alert parents in your entire school through emails (first 2-3 months of school) and blog posts of the food allergy so that parents are aware of the need to refrain from sending in treats that contain that food. Inform any room parents or parent helpers prior to a class party.
- Ensure that all staff who interact with the student on a regular basis understand the food allergy, can recognize the symptoms, know what to do in an emergency, and work with other school staff to eliminate the use of the food allergen in treats, snacks, and other areas of the school day. Meet with staff prior to the first day of school when dealing with a severe food allergy issue.
- Establish and practice the Food Allergy Action Plan before an allergic reaction occurs to assume the efficiency/effectiveness of the plan. Make sure medications are appropriately stored and that emergency kits are available that contain a physician's standing order for epinephrine. (Student should be allowed to carry their own epinephrine, if approved from the student's physician, parent, and/or school nurse.)
- School personnel should be properly trained to administer medications. Be prepared to handle a reaction and ensure that there is a staff member available who is properly trained to administer medications during the school day regardless of time or location.

### **Responsibilities of Principal and Transportation Director:**

- If necessary, work with Transportation Director to ensure that school bus driver training includes symptom awareness and what to do if a reaction occurs.
- Enforce the "no eating" rule on buses.

## **MAIL**

School business mail and inter-school mail will be placed in the teachers' boxes each day. Outgoing mail will be picked up and taken to the District Office by 2:00 p.m. each day. If you need something mailed the same day and the mail has already been delivered to the District Office, you will have to hand carry this to the D.O. yourself no later than 11:30 a.m.

## **TECHNOLOGY/EMAIL**

Staff are to follow the Acceptable Use Policy for all technology devices. Staff should not access social networking sites during student contact time for personal use.

Employees shall have no expectation of privacy when using district email or other official communication systems. Email messages shall be used to conduct approved and official district business. All employees must use appropriate language in all messages. Employees are expected to conduct themselves in a professional manner and to use the system according to these guidelines or other guidelines published by the administration.

Any email or computer/iPad application or information in district computers/iPads or computer systems is subject to monitoring by the administration. The district retains the right to duplicate any information in the system or on any hard drive/device. Employees who violate district technology policies are subject to disciplinary action up to and including termination.

Staff are always to use the "blind carbon copy" (BCC) option when emailing more than one parent to protect the

privacy of the parents and the student. Also, staff should always use extreme caution when writing emails to make sure that the intended recipient receives the email.

Staff are responsible for the security and care of any technology equipment provided to them (i.e. laptops, iPads, clickers, document cameras, etc.). Staff will sign an Equipment Loan Agreement for use of all technology items and will be responsible for a specified amount of money if the item is damaged or lost while in their possession. NEVER place anything heavy on top of your laptop! Also, NEVER leave your laptop or iPad in your car during extreme temperatures—either hot or cold. This can cause severe damage to the device. Finally, always keep technology equipment in a secure location to prevent theft or loss.

### **One to One Technology Initiative: iPad Guidelines for PreK-5**

West students will have access to an iPad in his/her classroom. We will be using it in many aspects of our learning.

PreK: There will be a classroom set of 5 iPads.

Grades K-5: There will be 1 iPad for every student.

iPads will stay at school. Students have no expectation of privacy when using a school iPad. Students will provide their assigned iPad for inspection at any time requested by a school official. iPad use and contents will also be monitored remotely; this refers to the Mobile Device Management (MDM) being able to take inventory of the apps and internet usage.

### **Student Rules for iPad Use:**

Students will be expected to follow our iPad Rules. If students follow the rules, there should be very few accidents or mishaps with the iPads. Rules are as follows:

- I will not have food or drinks near the iPad.
- I will follow the teacher's directions when using the iPad.
- I will make wise learning choices when using the iPad.
- I will know where my iPad is at all times.
- I will handle my iPad, case, and accessories with care and I will protect the screen.
- I will sit while using the iPad, unless directed differently by my teacher.

### **Important Information for Parents:**

USD 320 Schools recognizes that with the implementation of the iPad initiative, there is a need to protect the investment both by the district and the student/parent. The student/parent will be charged a fee for any needed repairs, other than normal wear and tear, not to exceed the replacement cost of the iPad. The protective cases provided with the iPads have sufficient padding to protect the iPad from NORMAL treatment and provide a suitable means for transporting the device within the school.

### **Accidental Damage Fee**

The student and/or the student's parents will be responsible for any damage to the device over normal wear and tear. School administration has the authority to adjust the accidental damage fee up or down depending on the price to repair the device. The teacher/student must complete a written report stating the details of the accident and submit it to the building principal.

School administration will make the final determination as to whether the damage was accidental or not.

### **Intentional Damage, Gross Negligence, Lost iPad, Theft, Vandalism and Criminal Acts**

The Accidental Damage Fee does not cover damage caused by the following:

- failing to use the required protective case
- intentionally marking, defacing or abusing the iPad
- tampering with hardware components or operating system
- loss/theft due to failing to secure the iPad per school recommendations
- gross negligence
- vandalism
- criminal acts

In cases of loss, theft, vandalism, gross negligence, intentional damage, and other criminal acts, the student/parent may be responsible for the cost of repairing or replacing the iPad (approximately \$500). If the iPad is stolen, the school will file a police report. There may be some other instances regarding vandalism and criminal acts that a police report may be filed.

If it is deemed that the student/parent must pay for the iPad repair/replacement and parents do not pay, the school may choose to file a police report for the damaged iPad and may pursue other legal action to recoup the cost for repair or replacement.

### **Lost or Damaged iPad Accessories:**

Lost or damaged items such as cases will be charged the actual replacement cost of Apple equipment. If the student/parent does not pay for the cost of repairing or replacing the iPad accessories, the school may choose to file a police report or may pursue other legal action to recoup the cost for repair or replacement of the accessories.

### **Acceptable Use:**

At enrollment time, parents/students will read and sign the USD 320 Acceptable Use Policy. You can read the policy in its entirety in that document. The following are examples of actions that are not permitted in regard to the iPads:

- Sending spam, letter-bombs, chain letters, viruses, or any other type of communication disruptive to a network
- Using language that is obscene, profane, lewd, vulgar, rude, inflammatory, threatening, disrespectful or otherwise considered inappropriate in public or private messages or on a web page
- Harassing, insulting, attacking, or bullying others
- Damaging devices, network hardware, systems, or files
- Interference with the operation of a device or network system
- Violating copyright laws
- Using another's password and/or trespassing in another's folders, work, or files
- Intentionally wasting limited resources
- Employing the network or devices for commercial or political purposes
- Accessing, creating, or sending material that is profane, offensive, abusive, slanderous, or obscene, including pornography
- Accessing or creating material that advocates illegal or dangerous acts
- Accessing or creating material that advocates violence or discrimination towards other people (hate literature)
- Any use that disrupts the educational and administrative goals of the District
- Incurring a financial obligation through unauthorized use
- Using school devices or the network to take or disseminate photos, videos, or audio in an inappropriate manner or without the subject's permission

### **Sanctions:**

1. Violations may result in a loss of access.
2. Additional disciplinary action may be taken, up to and including expulsion.
3. When applicable, law enforcement agencies may be involved.

## **PROFESSIONAL RESOURCES**

Professional resources provided to staff are to be returned in good condition when a staff member resigns from employment in the school/district. Staff will be responsible for the replacement cost of professional resources that are damaged or lost.

### **Copying**

There are two copiers for teacher/staff use. These copiers should be used **FOR SCHOOL OR CLASSROOM BUSINESS ONLY**. Your personal code number should be entered when using the copier. Please ask the office to make copies in an **emergency situation only** (send your code number). Personal copying is strictly prohibited. Requests for copies over **150** should be placed on a printing request form and completed at the USD 320 office. These printing requests must be approved by the principal. Copying should be kept to a minimum and only used for

truly important learning/instructional tools.

### **Intercom and Announcements**

Intercom announcements will be kept to a minimum. If you have school-wide announcements, please send them to the office prior to 3:00 p.m. All announcements will begin at approximately 3:10 p.m. All students and staff should be silent during announcements. Students should not be putting things away during this time—make them stop and listen to the announcements given. Students are to remain in their classrooms until the first bell for bus students. After the first bell, walkers/car riders should go to their designated location and wait for the second bell.

### **Student Use of Classroom Phones**

Students are NOT to use classroom phones to arrange for after school “social” plans. Staff should monitor closely any phone calls made by a student to their parents/guardians. Students are NOT to call their parents/guardians from the classroom if they feel ill. The nurse’s office will be in charge of any calls related to student health. Students are NEVER to answer a teacher’s phone, unless in an emergency situation when the teacher or other adult has directed a student to do so.

### **Sending Students to the Nurse’s Office**

Teachers are encouraged to use their best professional judgment in determining the need to send a child to the nurse’s office when the child complains of not feeling well. It is better to err on the side of caution, but please do evaluate the situation closely before making this decision.

## **CUSTODIAL REQUESTS AND CARE OF THE BUILDING**

Teachers should review their rooms on a regular basis and look for repairs that are possible safety hazards. All repair or work order requests should be emailed to the building principal, who will complete a work order request when needed, or will assign the administrative assistant to complete the work order request. Students should take pride in their rooms and pick up trash, books, and other articles on the floor prior to leaving for the day. Chairs should be placed on desks, also.

## **BUDGET REQUESTS**

All budget requests (teacher supplies, textbooks, materials, professional development) will be handled within the building. These requests should be made to the principal by individuals or grade level teams using the Skyward system. Ordering out of school activity accounts, handled by the school office, must be requested through the principal also. **Instructions will be provided on how to complete requisitions at the beginning of the year.**

### **Collection of Funds/Fundraising**

All fundraising activities must be approved by the building principal and superintendent. Teachers should not collect funds for any activity or project without prior approval from the principal.

### **Solicitation of Donations from Parents or Businesses**

Teachers are not to solicit donations from parents or businesses without principal approval. Requesting donations from parents or businesses should be done on a limited basis.

## **DRESS**

Staff members are expected to maintain a professional appearance and dress appropriate to their particular assignment (**sweats, yoga pants, t-shirts, and shorts are not appropriate**). Staff members should serve as role models in grooming and appearance for students. Jeans are appropriate if they are in good condition (no rips, tears, frayed bottoms) and are worn with a nice top. No facial piercings will be permitted that are distracting to students or staff.

## **CELLULAR PHONES**

The board may issue cellular telephone, texting devices, or other electronic devices to employees under the following conditions:

- Employees shall make written application to the superintendent explaining the need for the device and the perceived benefits to the district.
- The superintendent shall act upon the request.
- Employees who are issued such devices shall agree in writing to reimburse the district for any inadvertent or emergency personal use of the device.
- **Employees who are issued such devices shall agree not to use handheld devices while driving a district vehicle.** If the district issues handheld devices, employees may use them if the use is required to deal with an emergency. The district vehicle shall not be moving when emergency use of a hand-held device is required.
- Failure to follow these rules shall be grounds for employee discipline, up to and including termination.
- The board (shall/may) receive a detailed monthly billing statement for each device.

### **Personal Calls and Personal Cellular Phones**

Staff shall not make or receive personal calls during any part of their instructional day, unless of an emergency. Cell phones are to be turned to “silent” during student contact time. Staff will not talk on cell phones, send text messages, or access social media for personal reasons during student contact time. Classified staff are to follow the same procedures for personal cell phones and should only make personal calls or send text messages during their scheduled breaks.

### **CHILDREN OF STAFF**

If staff members have children that come to West before/after school or stay with their parent after school, the child must remain in the staff member’s room at all times and respect the school environment. The child is not to roam the hallways or be on the playground. Also, children of staff members are not permitted to attend building meetings.

### **WELLNESS COMMITTEE**

In the fall of 2005, USD 320 established a “Health and Wellness Committee” that continues to meet to work toward several established goals. The USD 320 wellness policy may be found in the Parent/Student Handbook. West Elementary Faculty and Staff are encouraged to serve as examples of healthy living and to model “balance” in eating habits for students.

### **SEXUAL HARASSMENT POLICY**

Wamego West Elementary School is committed to maintaining a learning environment that is free from sexual harassment and all related actions, and where all students/staff can work and study together comfortably and productively. West prohibits any form of sexual harassment. Please see the BOE Policy Handbook and the USD 320 Student Code of Conduct for a detailed explanation of the sexual harassment policy.

### **Emergency Safety Interventions (ESI)**

Please see the [BOE Policy GAAF](#) for detailed information on using ESI with any student. Staff are not to use any type of seclusion or restraint on ANY child, unless they are properly trained and certified. As a caution, do not ever touch a child out of anger and keep all physical contact with children professional and appropriate.

### **WEST ELEMENTARY TEACHER EXPECTATIONS 2024-2025**

#### **Wednesday Teaming: Held in Conference Room (Back of Library) - Access via Main Hallway Door**

- **Norms for Collaboration** - Please post your team norms in the Teaming Room and review your norms before each teaming. No comp time will be permitted during any scheduled PLC Team meetings. **This includes Early Release Fridays.** If you are going to be gone for personal reasons or medical/illness reasons, make sure you communicate this with your team!
- **Student Concerns** - The team should discuss any student concerns WITHOUT divulging the student’s name (protect privacy of all students) and **try multiple strategies or interventions before any students are brought to SIT.** Please see the Behavior Referral Process for any behavior concerns.

- All **PLC Teaming** should be focused on one or more of the **PLC 4 Guiding Questions**:
  - What do students need to learn? - Curriculum
  - How do we know when they have learned it? - Assessments and Data
  - What do we do when they haven't learned it? – Interventions/Supports
  - What do we do when they already have learned? - Differentiation/Enrichment
- **Common Assessments** (both formative and summative) and student data should be reviewed at every teaming - Are students making progress?
- **Collaboration** – Kagan Integration, technology Integration, curriculum/instructional planning for all content areas.
- **WIGS** should be reviewed and results monitored at a minimum in January and May.

### Friday Teaming: Held in Grade Level Rooms

- **Data Dive Meetings**  
Student data (formal or informal) should be reviewed at every teaming - Are students making progress?
- **Progress Monitoring Data Protocol**  
Teachers bring data from students that are ready for a decision to be made

## INTERVENTION REGROUPING

### Social Emotional

- **School-wide Expectations** taught explicitly in every classroom at a minimum in August/September, January, and April. Should review if/when you receive a new student, too.
- **Second Step Curriculum** taught with fidelity every week (both classroom teachers/counselor).
- **CHAMPS!** - Must be posted and communicated frequently. STOIC must be used to prepare for strong classroom management (Structure/Organize classroom for success; Teach students expectations for responsible behavior; Observe/Supervise student behavior; Interact positively with students; Correct inappropriate/irresponsible behavior fluently in a manner that does not interrupt the flow of instruction.) Refer to CHAMPS book by Randy Sprick.
- **Classroom Rules** - Must be posted and communicated frequently.
- **Communication with Parents** - All behavior concerns should be communicated with parents. This is IMPORTANT! Parents need to know how their students are behaving in the classroom.
- **Positive Reinforcement** - Focus on positive reinforcement for those students who are doing what they should be doing.
- Any **consequences for behavior** should be as natural as possible! Students should not miss recess, unless absolutely necessary, or they are not being safe. Alternative movement or activities should be given, as needed, if recess detention is a consequence.
- Individual teachers can decide if they need a **classroom management tool**, such as Class Dojo. Any classroom management tool should be private and focus on positive behaviors (no clipcharts).
- **Log Entries** - Each teacher will need to complete Log Entries in PowerSchool for the following, as well as anything else that should be documented on students.
  - **ACES** - Any student trauma that you are aware of.
  - **Bullying Incidents** - Add details about what happened and who was involved.
  - **DCF Reports** - Any reports you make – Make sure you communicate with the Building Principal on this. We are mandated reporters.
  - **Discipline Issues** - All discipline issues need to be entered by the teacher, unless it is an emergency situation. I will be notified via email when these are entered in PowerSchool. If it is something you feel should be known by future teachers, please enter it.

**\*\*\*This documentation should be kept factual in nature.\*\*\***

### Other “Tight” Items (Non-negotiables):

- **Learning Objectives** should be posted and communicated throughout the day and lesson for all content areas (this includes Specialized Teachers, Sped teachers, Title I, and Instructional Aides). Staff will work together to “unwrap/unpack the standards” to truly get at the individual learning targets identified in the standards. This will be a focus of PLC Teams and on some PD days, as time is available.

- **Engagement Strategies and Kagan Structures** should be embedded in your lesson plans on a daily basis.

### Math

- Eureka Math Squared MUST be implemented with FULL FIDELITY!
- Eureka Math Squared - This needs to be discussed at teaming weekly to make sure we are implementing the curriculum with fidelity and making adjustments as needed to match the standards.
- The Kansas Math Standards should be at the center of all instructional planning.
- Access and use the Great Minds website.
- Provide resources to parents on how they can support their child’s math learning at home.
- Instructional Aides will be available during math Instruction when possible. Teams will discuss how to best use their support in September and communicate this to the Principal. We will not have intervention groups in math this year in order to focus on the Core curriculum work.

### Reading

- [Six Reasons for the Science of Reading](#)
- CKLA MUST be implemented with FULL FIDELITY!
- CKLA – Grounded in the research of the Science of Reading. Focuses on all key components of best practice in literacy instruction. Focuses on the 5 Big Areas of Reading – Phonemic Awareness (early grades), Phonics, Fluency, Comprehension, and Vocabulary. Instruction will include these areas, as well as using rich texts, building background knowledge, and a focus and strong emphasis on writing. *\*We don’t use Guided Reading or Shared Reading in our vocabulary anymore when discussing reading/literacy instruction.*
- Each team will divide their Language Arts grades into categories in PowerSchool (spelling, morphology, grammar, reading comprehension, writing). We can run reports using these categories/data to share information on each area with parents/guardians.
- The Kansas ELA Standards should be at the center of all instructional planning.

### Science/Social Studies

- Taught weekly. May alternate units, if that works best for the content you are teaching.
- Science should be inquiry-based and you should access the Mystery Science website for support. Follow the standards and use the curriculum maps already developed.
- The Kansas Next Generation Science Standards and HGSS Standards should be at the center of all instructional planning.

### Communication

- Keep PowerSchool updated with grades, etc.
- Use Seesaw faithfully to communicate what is going on in each classroom. Seesaw should be used for posting pictures, videos, and things happening in the classroom. All teachers should be posting at least 3 times per week.
- Use school email to communicate important information to parents, such as study guides, test information, learning goals, dates, and important events.
- Make sure parents with no internet access are kept informed on what is happening in the classroom.
- Make personal contacts with parents for any serious issue.

### Walkthroughs

The Building Principal will conduct “Learning Walks” using the USD 320 Walkthrough Tool on a regular basis to provide feedback to staff, provide instructional leadership, and gather data to inform professional development needs. The tool has changed to a Google Form from the format we used with SWPRSC.

### Comp Time

- Can only be used during non-student contact time - plan, lunch, etc.
- Cannot be used during PLC Time, including Fridays
- Can be used before 7:55am or after 3:15pm, if you find in-house coverage
- Can be used during Work Days

<b>SCHOOL-WIDE EXPECTATIONS MATRIX FOR WEST ELEMENTARY - APPENDIX A</b>							
	<b>Arrival</b>	<b>Hallway</b>	<b>Lunchroom</b>	<b>Playground</b>	<b>Bathroom</b>	<b>Assemblies</b>	<b>Bus</b>
<b>Be Respectful</b>	Voice level 2  Be kind	Voice level 0  Keep hands to self  Walk single file and to the right	Voice level 2  Follow directions  Use good manners	Follow directions  Be kind  Line up quickly and quietly	Voice level 0  Respect others' privacy  Clean up after yourself	Voice level 0  Follow all directions	Voice level 1  Be kind  Follow directions
<b>Be Responsible</b>	Keep hallways clean  Get to class on time	Keep hallways clean  Get to class on time	Respond to quiet signal  Clean up after yourself	Report bullying  Include others	Flush the toilet  Wash your hands  Report to class promptly	Respond to quiet signal	Keep the aisle clear  Keep bus clean
<b>Be Safe</b>	Use self-control  Walk carefully	Use self-control	Stay seated  Use self-control	Use equipment properly  Use self-control	Report problems to an adult	Walk carefully  Use self-control	Remain seated  Use self-control  Report problems to an adult



## USD 320 ELEMENTARY ANTI-BULLYING POLICY AND PROCEDURES – APPENDIX B

<p><b>I. Purpose Statement</b></p>	<p>Our school community is committed to making our school a safe and caring environment for all. We will treat each other with respect, and we will refuse bullying of any kind at our school.</p>
<p><b>II. Definition of Bullying &amp; Harassment</b></p>	<p><b>Definitions</b></p> <p>Bullying is unwanted, aggressive behavior that may occur in person or electronically and involves a real or perceived power imbalance. The behavior is repeated, or has the potential to be repeated, over time. Individuals who engage in bullying others intend to cause harm or distress on the targeted person(s).</p> <p>Individuals who are targeted by bullying may experience harm and distress, including impact on physical, psychological, social, or educational harm.</p> <p>To be considered bullying, the behavior must be aggressive and include:</p> <ul style="list-style-type: none"> <li>• An imbalance of power: Individuals who bully use their power—such as physical strength, access to embarrassing information, age, position within the school or popularity—to control or harm others. Power imbalances can change over time and can vary depending on the situation, even if they involve the same people.</li> <li>• Repetition: Bullying behaviors happen more than once or have the potential to happen more than once.</li> </ul> <p>The difference between bullying and harassment:</p> <p>Although bullying and harassment overlap at times, not all bullying is harassment and not all harassment is bullying. Harassment is also prohibited under this policy.</p> <p>Harassment is unwelcome conduct based on a protected class (i.e. race, national origin, color, gender, age, disability, religion, sexual identification) that creates a hostile environment. It does not need to include intent to harm, be directed at a specific target, or involve repeated incidents.</p> <p>Sexual harassment is unwelcome conduct of a sexual nature, which can include unwelcome sexual advances, requests for sexual favors, or other verbal, nonverbal, or physical conduct of a sexual nature.</p> <p>A bullying incident or harassment incident can involve multiple individuals who are bullied and multiple individuals who bully.</p> <p>The difference between bullying and peer conflict:</p> <p>Bullying is not the same as peer conflict. Conflict resolution and peer mediation may be appropriate for responding to peer conflict, but not to bullying. Peer conflict is not covered under this bullying policy.</p> <p>Peer conflict is an incident in which individuals with no perceived power imbalance fight, argue, or disagree.</p> <p><b>Statement of Scope</b></p> <p>Our school’s consequences for bullying apply when bullying happens:</p>

- **On school grounds:** Immediately before or after school hours, during school hours, or at any other time when the school is being used by a school group
- **At a school-sponsored activity, function, or event:** On or off school grounds
- **At school-related locations and events:** This includes but is not limited to bus stops and property adjacent to school grounds
- **On school-associated transportation and when traveling:** To or from school or a school activity, function, or event
- **When using property or equipment provided by the school:** This includes school-owned technology
- **On or off school grounds:** When the behavior has caused significant disruption to the learning environment or interfered with an individual's ability to learn

### **Prohibited Behavior**

Any form of bullying and harassment, regardless of severity, is unacceptable and will be taken seriously by school personnel, students, and families. Types of bullying may overlap and bullying behaviors may fall into one or more categories. The following behaviors are strictly prohibited:

- **Physical bullying:** Involves hurting a person's body or possessions and may include hitting, kicking, tripping, pushing, pinching, spitting, taking or breaking someone's things, or making mean or rude hand gestures.
- **Verbal bullying:** Involves saying or writing mean things that may cause emotional harm and may include teasing, name calling, making inappropriate comments about someone, taunting, mocking someone, using put-downs, or threatening to cause harm.
- **Relational (social) bullying:** This is sometimes referred to as social bullying and involves hurting someone's reputation or relationships and may include leaving someone out on purpose, telling other children not to be friends with someone, spreading rumors about someone, embarrassing someone on purpose, or making others feel "invisible".
- **Cyberbullying:** Involves aggressive behavior using electronic devices and may include circulating electronic images or videos, insulting text messages, bullying through online games, or bullying through social media.
- **Harassment:** Includes any of the above behaviors based on race, color, national origin, gender, age, disability, religion, or sexual identification.
- **Sexual Harassment:** Includes unwelcome sexual advances or comments, requests for sexual favors, or other verbal, nonverbal, or physical conduct of a sexual nature.
- Any type of retaliation, including against individuals who report bullying, is also prohibited.

### **Enumeration of Groups**

Prohibition of behavior under this policy includes, but is not limited to, bullying behavior by any student, staff member, or parent to any student, staff member, or parent. Bullying and harassment motivated by race, gender, social status, religious beliefs, mental/physical ability, sexual or gender identity, and/or other relevant characteristics is strictly prohibited. All students, staff, and parents are protected under this policy, regardless of whether they are represented in the enumerated groups, as not all acts of bullying are based on enumerated characteristics.

<p><b>III. Reporting Procedures</b></p>	<p>It is our school's expectation that all bullying incidents be reported.</p> <p>A student who believes he/she has been the target of bullying or harassment will submit a report of the bullying incident.</p> <p>Teachers/Staff witnessing or who become aware of a bullying situation or harassment should intervene right away; many times the situation can be rectified before it requires complicated interventions.</p> <p>Reports may be made using the bullying/ harassment reporting form that can be found in the school office or in each teacher's classroom. Students, parents, close adult relatives, or staff members may submit a bullying/ harassment reporting form. Students may ask for help from a staff member to complete the form if the student wishes. Forms may be filed anonymously, confidentially, or the individual may choose to be identified.</p> <p>Anonymous and confidential reporting: To submit a report without revealing identity, bullying/ harassment reporting forms may be submitted in a designated box located outside of the following locations: front office, lunchroom, counselor's office, or library. The school will provide protection from retaliation for all individuals who submit reports of bullying or harassment behavior, whether or not they are the target of the behavior.</p> <p>The counselor and/or school principal is responsible for receiving reports of bullying and harassment submitted to the designated box and filing a written report. If the reported incident is a violation of civil law (i.e. sexual battery or a hate crime), the school principal is responsible for reporting the incident to law enforcement.</p> <p><i>*Extreme cases of bullying will go directly to the principal.</i></p>
<p><b>IV. Written Records</b></p>	<p>All reports of bullying/harassment will be documented on a bullying/harassment report form and submitted to the counselor and/or school principal and recorded in our student information management system for data collection and storage.</p> <p>Documentation will be maintained for reports, investigations, follow-up, resolution, and communication between the school and involved parties. This data will be used to identify patterns of bullying behavior, to evaluate effectiveness of prevention programming and the response procedure, and for behavior reports to the school district. The counselor and/or school principal is responsible for coordinating written records of bullying/harassment.</p>
<p><b>V. Investigating</b></p>	<p>The counselor and/or school principal will conduct a prompt, thorough, and impartial investigation of all reports of bullying/harassment using the bullying/harassment incident investigation form within three days after the report to ensure the safety of all students involved. Individuals who were bullied, individuals who bullied, and bystanders will be separated and asked to provide information about the incident. The investigation will also include a review of any previous complaints involving the individual(s) who bullied. The investigation procedure will vary depending on the nature of the reported incident. All information gathered during the investigation will be submitted to the school principal and will remain confidential. The findings from the investigation will be used by school administrators to determine the appropriate response procedure.</p> <p>During the investigation process, the school will take measures to ensure that no further bullying or harassment occurs between the individual(s) who was (were) bullied and the individual(s) who bullied. If necessary, the school will put in place a student</p>

	<p>safety plan for the involved individuals. The plan may include the following:  changing the seating of the individual(s) who bullied in class, at lunch, or on the bus  identifying a staff member who will act as a safe person for the individual(s) who was (were) bullied  altering the schedule of the individual(s) who bullied  preventing access to the individual(s) who was (were) bullied.</p> <p>Any changes should not inconvenience the individual(s) who was (were) bullied.</p>
<b>VI. Responding</b>	<p>Schools will take prompt and effective steps to end bullying/ harassment, eliminate any hostile environment, and prevent bullying and harassment from happening again.</p> <p>After the school receives a report of bullying or harassment, and it is confirmed, the counselor and/or school principal will contact the parent/guardian(s) of all students involved and will maintain communication with the parent/guardian(s) once the investigation is completed to share the results of the investigation, whether there was a violation of policy, and the process for appealing the findings of the investigation.</p> <p>Support services will be provided to address the psycho-social needs of both the individual(s) who was (were) bullied and the individual(s) who bullied.</p> <p>Possible support services for the individual(s) who was (were) bullied and the individual(s) who bullied may include counseling and a student safety plan. Possible non-punitive support strategies for the individual(s) who bullied include, but are not limited to, a parent/student conference, counseling with the school counselor, education about the effects of bullying/harassment, a behavior contract, anger management training, positive behavioral supports (e.g. functional behavioral assessment, behavioral intervention plan), referral to an external mental health professional, or completion of community service. Different response strategies will be used if attempted strategies are ineffective. Following up with both the individual(s) who was (were) bullied and the individual(s) who bullied to monitor response efforts is the responsibility of the counselor and/or school principal. The school will ensure that individual(s) who were bullied and their families know how to report any subsequent problems.</p>
<b>VII. Sanctions (Consequences)</b>	<p>There will be appropriate sanctions for those participating in bullying. The developmental maturity levels of the parties, the levels of harm, the reasons surrounding the incident, the nature of the bullying, the context in which the alleged incidents occurred, and the past history of the parties involved will be considered when determining consequences. The school will follow a hierarchy of consequences for bullying (see Appendix A). Standard consequences for the individual(s) who bullied may include, but are not limited to, time out, loss of privilege, verbal reprimand, parental notification, detention, reassignment of seats in class, cafeteria, or bus, reassignment of classes, reassignment to another mode of transportation, completion of a letter of acknowledgement of actions with an apology to the individual(s) who was (were) bullied, repayment for damaged possessions, in-school suspension, out-of-school suspension, referral to law enforcement, or expulsion.</p> <p>Students will work with the counselor and/or school principal to create a behavior change plan if bullying behavior continues. The counselor and/or school principal is responsible for monitoring effectiveness of sanctions.</p>
<b>VIII. Communications</b>	<p>For reference by families and the wider community, USD 320's website and the website of the school will publicly and prominently feature this bullying policy, information about reporting bullying/harassment, and the name and contact information for the school</p>

	<p>administrator responsible for receiving incident reports.</p> <p>The counselor and/or school principal will also ensure that this policy is posted in the main office and that the full bullying policy, including all key components, is distributed annually in the student and staff handbooks.</p> <p>The school will also be responsible for posting the contact information for the school district's coordinators of Title VI for reporting of harassment based on race, color or national origin, Title IX for reporting of sexual and gender-based harassment, and Section 504/Title II for reporting of disability harassment.</p>
<p><b>IX. Evaluation</b></p>	<p>This school's bullying policy and its implementation will be evaluated using the data stored in the bullying/harassment incident database. Data will be used to identify patterns of bullying behavior and to evaluate the effectiveness of prevention programming and the response procedure. Implementation and compliance with this school's bullying policy will be evaluated using a student and staff bullying policy implementation survey. This school's bullying policy will be reviewed and updated by an appointed committee on a yearly basis.</p>
<p><b>X. Training and Prevention Education</b></p>	<p>Our school takes a proactive approach to dealing with bullying by providing the following training and prevention education for our students and staff:</p> <ul style="list-style-type: none"> <li>• Social skills lessons are a regular part of the curriculum at our school. The <i>Second Step</i> program and its Bullying Prevention Unit are taught in all grade levels.</li> <li>• All staff go through the Bullying Prevention Unit online training on recognizing and responding to bullying effectively.</li> <li>• As part of the online training, teachers, counselors and administrators are trained on how to coach and create safety and behavior plans and follow-up with students involved in bullying.</li> <li>• Staff members are trained and given resources to help create a positive classroom climate to minimize the likelihood that bullying will occur.</li> </ul> <p>All school administrators and all staff will receive, at minimum, the bullying prevention training (e.g. Second Step Bullying Prevention Unit training) on recognizing and responding to bullying and an annual training on the school's bullying policy including staff roles and responsibilities, investigation protocols, creating student safety plans, monitoring of hot spot areas where bullying repeatedly occurs, and use of the incident reporting form. Staff members will also receive resources to help create a positive classroom climate to minimize the likelihood that bullying will occur. New staff will receive a copy of school policies and procedures within 30 days of contracted start date and participate in annual training on bullying/harassment. The school will use a database to track the training of all staff and teachers.</p> <p>Students will receive information on the recognition and prevention of bullying/harassment during educational lessons.</p>
<p><b>XI. Right to Redress of Individuals Who Were Bullied</b></p>	<p>This policy does not preclude individuals who were bullied from seeking legal remedies outside of the school/district to incidences of bullying/harassment.</p>

<p><b>XII. References</b></p>	<p>Ali R. (2010). <i>Dear Colleague Letter: Harassment and Bullying</i>. Washington, D.C.: United States Department of Education Office for Civil Rights Bullying Definition. Retrieved from: <a href="http://www.stopbullying.gov/what-is-bullying/definition/index.html">http://www.stopbullying.gov/what-is-bullying/definition/index.html</a></p> <p>V.S., Bell, A., Springer, J.F. (2011). <i>Analysis of state bullying policy laws and policies</i>. U.S. Department of Education. Retrieved from: <a href="http://www.ed.gov/about/offices/list/oepd/ppss/index.html">http://www.ed.gov/about/offices/list/oepd/ppss/index.html</a>.</p> <p>Centers for Disease Control and Prevention. (2016). <i>Anti-Bullying Policies and Enumeration: An Infobrief for Local Education Agencies</i>. Atlanta, GA. Retrieved from: <a href="http://www.cdc.gov/healthyouth/health_and_academics/pdf/anti_bullying_policies_infobrief.pdf">http://www.cdc.gov/healthyouth/health_and_academics/pdf/anti_bullying_policies_infobrief.pdf</a></p> <p>Committee for Children (2013). <i>Second Step Bullying Prevention Unit: Sample Anti- Bullying Policies and Procedures</i>.</p> <p>Maryland State Department of Education (2009). <i>Maryland's Model Policy to Address Bullying, Harassment, or Intimidation</i>.</p> <p>Washington State Office of Superintendent of Public Instruction (2012). <i>Prohibition of Harassment, Intimidation &amp; Bullying-Policy 3207</i>.</p> <p>Washington State Office of Superintendent of Public Instruction (2012). <i>Prohibition of Harassment, Intimidation &amp; Bullying-Procedure 3207</i>.</p> <p>Williford, A., Fite, P. J., Hawley, P., Little, T. Vergberg, E., DePaulis, K., &amp; Cooley, J. L. (2013). <i>Kansans Against Bullying: Recommendations for Anti-Bullying Policies and Procedures</i>. University of Kansas.</p>
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# STANDARD RESPONSE PROTOCOL APPENDIX C



## INFORMATION FOR PARENTS AND GUARDIANS

Our school has adopted The “I Love U Guys” Foundation’s Standard Response Protocol (SRP). Students and staff will be training, practicing, and drilling the protocol.

## COMMON LANGUAGE

The Standard Response Protocol (SRP) is based on an all-hazards approach as opposed to individual scenarios. Like the Incident Command System (ICS), SRP utilizes clear common language while allowing for flexibility in protocol.

The premise is simple - there are five specific actions that can be performed during an incident. When communicating these, the action is labeled with a “Term of Art” and is then followed by a “Directive.” Execution of the action is performed by active participants, including students, staff, teachers and first responders. The SRP is based on the following actions: Hold, Secure, Lockdown, Evacuate, and Shelter.

## HOLD

### “In Your Classroom or Area”

**Students** are trained to:

- Clear the hallways and remain in their area or room until the “All Clear” is announced
- Do business as usual

**Adults and staff** are trained to:

- Close and lock the door
- Account for students and adults
- Do business as usual



## SECURE

### “Get Inside. Lock outside doors”

**Students** are trained to:

- Return to inside of building
- Do business as usual

**Adults and staff** are trained to:

- Bring everyone indoors
- Lock the outside doors
- Increase situational awareness
- Account for students and adults
- Do business as usual



## LOCKDOWN

### “Locks, Lights, Out of Sight”

**Students** are trained to:

- Move away from sight
- Maintain silence
- Do not open the door

**Adults and staff** are trained to:

- Recover students from hallway if possible
- Lock the classroom door
- Turn out the lights
- Move away from sight
- Maintain silence
- Do not open the door
- Prepare to evade or defend



## EVACUATE

### “To a Location”

**Students** are trained to:

- Leave stuff behind if required to
- If possible, bring their phone
- Follow instructions

**Adults and staff** are trained to:

- Bring roll sheet and Go Bag (unless instructed not to bring anything with them, dependent on reason for evacuation.)
- Lead students to Evacuation location
- Account for students and adults
- Report injuries or problems using Red Card/Green Card method.



## SHELTER

### “State Hazard and Safety Strategy”

**Hazards** might include:

- Tornado
- Hazmat
- Earthquake
- Tsunami

**Safety Strategies** might include:

- Evacuate to shelter area
- Seal the room
- Drop, cover and hold
- Get to high ground

**Students** are trained in:

- Appropriate Hazards and Safety Strategies

**Adults and staff** are trained in:

- Appropriate Hazards and Safety Strategies
- Accounting for students and adults
- Report injuries or problems using Red Card/Green Card method.





# STANDARD RESPONSE PROTOCOL

## PARENT GUIDANCE

In the event of a live incident, parents may have questions about their role.

## SECURE

**“Get Inside. Lock outside doors”**



Secure is called when there is something dangerous outside of the building. Students and staff are brought into the building and the outside doors will be locked. The school might display the Building is Secured poster on entry doors or nearby windows. Inside, it will be business as usual.

### SHOULD PARENTS COME TO THE SCHOOL DURING A SECURE EVENT?

Probably not. Every effort is made to conduct classes as normal during a secure event. Additionally, parents may be asked to stay outside during a Secure event.

### WHAT IF PARENTS NEED TO PICK UP THEIR STUDENT?

Depending on the situation, it may not be safe to release the student. As the situation evolves, Secure might change to a Monitored Entry and/or Controlled Release.



### WILL PARENTS BE NOTIFIED WHEN A SCHOOL GOES INTO SECURE?

When a secure event is brief or the hazard is non-violent, like a wild animal on the playground, there may not be a need to notify parents while the Secure is in place.

With longer or more dangerous events, the school should notify parents that the school has increased their security.

## LOCKDOWN

**“Locks, Lights, Out of Sight”**



A Lockdown is called when there is something dangerous inside of the building. Students and staff are trained to enter or remain in a room that can be locked, and maintain silence.

A Lockdown is only initiated when there is an active threat inside or very close to the building.

### SHOULD PARENTS COME TO THE SCHOOL DURING A LOCKDOWN?

The natural inclination for parents is to go to the school during a Lockdown. Understandable, but perhaps problematic. If there is a threat inside the building, law enforcement will be responding. It is unlikely that parents will be granted access to the building or even the campus. If parents are already in the school, they will be instructed to Lockdown as well.

### SHOULD PARENTS TEXT THEIR STUDENTS?

The school recognizes the importance of communication between parents and students during a Lockdown event. Parents should be aware though, during the initial period of a Lockdown, it may not be safe for students to text their parents. As the situation resolves, students may be asked to update their parents on a regular basis.

In some cases, students may be evacuated and transported off-site for a student-parent reunification.

### WHAT ABOUT UNANNOUNCED DRILLS?

The school may conduct unscheduled drills, however it is highly discouraged to conduct one without announcing that it as a drill. That’s called an unannounced drill and can cause undue concern and stress.

Parents should recognize that the school will always inform students that it is a drill during the initial announcement.

It’s important to differentiate between a **drill** and an exercise. A drill is used to create the “Muscle Memory” associated with a practiced action. There is no simulation of an event; this is simply performing the action. An exercise simulates an actual event to test the capacity of personnel and equipment.

### CAN PARENTS OBSERVE OR PARTICIPATE IN THE DRILLS?

The school welcomes parents who wish to observe or participate in drills.





## APPENDIX D



# USD320 Lines of Communication

<b>Areas of Concern:</b>	<u>Level I</u>	<u>Level II</u>	<u>Level III</u>	<u>Level IV</u>	<u>Level V</u>	<u>Level VI</u>
<b>General Concerns</b>	Teacher	Asst. Principal	Principal	Directors	Supt	BOE
<b>Activities</b>	Coach/Sponsor	Activities Dir.	Principal	Supt	BOE	
<b>Athletic Facilities</b>	Activities Dir.	Principal	Facilities Dir.	Supt.	BOE	
<b>Curriculum/Instruction (CIA)</b>	Teacher	Principal	Asst. Supt.	Supt.	BOE	
<b>Student Discipline</b>	Teacher	Asst. Principal	Principal	Supt.	BOE	
<b>All Fees</b>	School Admin. Asst.	School Admin.	D.O. Personnel	Supt.	BOE	
<b>Guidance</b>	Counselor	School Admin.	Asst. Supt.	Supt.	BOE	
<b>Special Education</b>	Teacher	School Admin.	SPED Director	Supt.	BOE	
<b>Transportation</b>	Transportation Dir.	School Admin.	Supt.	BOE		
<b>Maintenance</b>	School Admin.	Facilities Dir.	Supt.	BOE		
<b>Food Service</b>	Food Service Dir.	Supt.	BOE			
<b>All Other Concerns</b>	Supt.	BOE				

**USD320 District Office**  
 785-456-7643  
 Supt: Rob McKim  
 mckimr@usd320.com  
 Asst. Supt: Scott Meitler  
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Wamego High School  
 785-456-2214  
 Principal: Julie Schrum  
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 Asst. Principal/AD: Travis Graber  
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West Elementary  
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 Principal: Amy Flinn  
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Wamego Middle School  
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 Principal: Brad Couture  
 coutureb@usd320.com  
 Asst. Principal/AD: Brian McIntosh  
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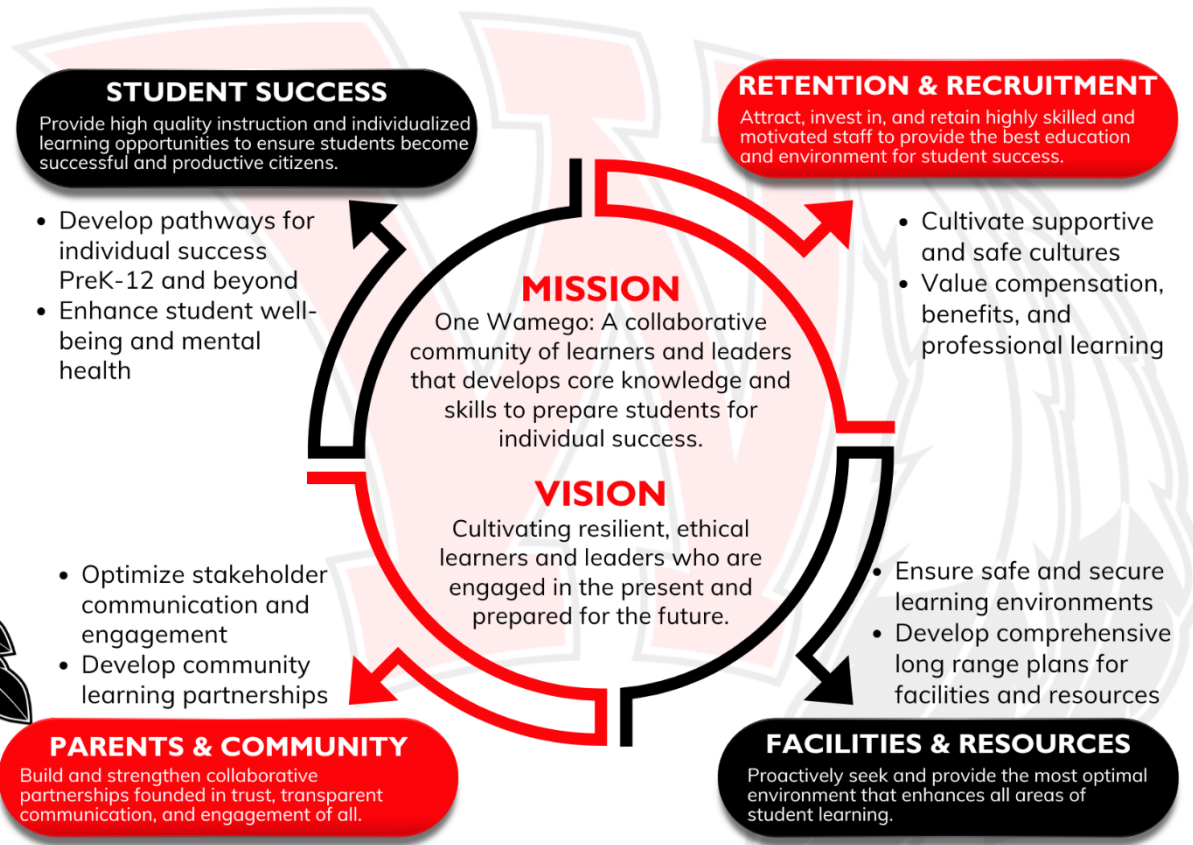
SPED CoOp  
 785-456-9195  
 Director: Erica Bammes  
 bammese@usd320.com

Nutrition Services  
 785-458-7801  
 Director: Laura Fails  
 failsl@usd320.com

Transportation  
 785-456-7695  
 Director: Jessica Gleaves  
 gleavesj@usd320.com

Facilities  
 785-456-9332  
 Director: Dave Hague  
 haged@usd320.com

# APPENDIX E – STRATEGIC PLAN





NO ONE GREATER THAN A RAIDER

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A USD320 WAMEGO PUBLIC SCHOOL

[www.usd320.com](http://www.usd320.com)

785-456-7643 Fax 785-456-8125

1008 8th Street, Wamego, KS 66547